

City of Fresno

2014-15 Consolidated Annual Performance and Evaluation Report (CAPER)

Background

The City of Fresno receives an annual allocation of Community Development Block Grant (CDBG), HOME Investment Partnerships Act (HOME), Housing Opportunities for Persons With AIDS (HOPWA), and Emergency Solution Grant (ESG) funds from the United States Department of Housing and Urban Development (HUD). These programs represent \$9 million of housing and community development funds to provide decent housing, a suitable living environment, and to expand economic opportunities, primarily for low to moderate income households. During the City's FY 2015 (HUD PY 2014), the City entered into an agreement with the State of California Department of Public Health to administer the HOPWA Program. Performance and expenditure information for the City of Fresno can be found on the State of California CAPER; once available, the report will be published on the State's CAPER website. Information regarding the HOPWA program can be found at the following webpage: <http://www.cdph.ca.gov/programs/aids/Pages/tOAHOPWAsp.aspx>.

HUD requires jurisdictions receiving entitlement grants to prepare a five-year Consolidated Plan identifying the local housing, economic, and community development needs and outlining a strategy for using the federal funding on those prioritized needs. Additionally, the City is required to prepare an Annual Action Plan which appropriates funding to the programs and activities to meet the consolidated plan priorities. The reporting is completed with an annual performance report known as the Consolidated Annual Performance and Evaluation Report (CAPER). The performance report, due to HUD on September 30 of each year, describes program/project expenditures, status, and accomplishments of all activities funded by the four entitlement programs during the preceding twelve month period ending June 30, 2015.

Accordingly, the City of Fresno prepared the CAPER report on the progress and performance of the 2010-2014 Consolidated Plan and the FY 2014-2015 Annual Action Plan. The Annual Action Plan identifies specific projects and programs that will be administered during HUD's program year. This CAPER covers the 2014 Federal Program Year for the period July 1, 2014 and ends June 30, 2015. This is the time period that the City of Fresno refers to as Fiscal Year 2015 (FY 2015). This CAPER represents the last performance report for the 2010-2014 Consolidated Plan.

The CAPER begins with a narrative that addresses the ten priorities established in the 2010-14 Consolidated Plan. Additionally, this performance report includes narratives

and data provided from each recipient awarded federal entitlement funding, the City's internal financial system, the HUD-sponsored Integrated Disbursement and Information System (IDIS) accounting program, and other outside sources receiving HUD entitlement funding.

Executive Summary

The 2010-14 Consolidated Plan (ConPlan) established priorities for funding and investment in the City of Fresno. This Consolidated Annual Performance and Evaluation Report (CAPER) covers the last Annual Action Plan (AAP) period, July 1, 2014 through June 30, 2015, of the 2010-14 ConPlan. The following ten categories summarize the five-year ConPlan priorities.

General Housing Plan

1. **New Construction of Affordable Housing Goal:** Increase affordable housing very low- to low income households with an emphasis on five or more members (large related families).
2. **Housing Rehabilitation and Acquisition Programs Goal:** Improve the existing housing stock for very low- to low-income households.
3. **Residential Displacement and Relocation Goal:** Pursue increased housing opportunities and assistance for those displaced through either code enforcement or redevelopment.
4. **General Plan Implementation Goal:** Implement the City of Fresno's 2008-2013 Housing Element as it pertains to development of affordable housing for very low- to moderate-income households.

Non-Housing Community Development Plan

5. **Public Facilities Improvements Goal:** Provide public facilities improvements to strengthen neighborhood revitalization. Upgrade infrastructure, including the installation of ramps, and improve neighborhood facilities, including community centers and parks.
6. **Crime Awareness Goal:** Provide funds to increase law enforcement services, primarily in eligible CDBG target areas using the public services portion of the City's CDBG entitlement allocation.

Anti-Poverty Plan

7. **Emergency Shelter and Transitional Housing, Prevention of Homelessness, and Permanent Housing for Homeless Goal:** Provide assistance for the homeless and those at risk of becoming homeless and improve the communication and service delivery capabilities of agencies and organizations that provide programs to assist the homeless.
8. **External Support and Coordination of Services Goal:** Depending on funding availability, provide assistance to public agencies and non-profit organizations providing neighborhood housing services to the homeless, older adults with physical or mental impairment, the mentally ill, victims of domestic violence, and households with abused children. Coordinate with public agencies providing job training, life skills training, lead poisoning prevention and remediation, and other education programs that support the City's Consolidated Plan strategies.
9. **Economic Development Goal:** Provide economic development and employment opportunity programs using a variety of funding sources.

Program Monitoring

10. **Effective Program Monitoring Goal:** Continue to monitor programs and progress of the Consolidated Plan, Annual Action Plan, and other applicable Federal, State, and local programs used to achieve housing and community development needs of the community.

Highlights of the 2014-15 AAP include:

General Housing Plan (Categories 1 – 4)

- Completion of construction on 113 units of new rental housing (category 1)
- Commencement of construction on 45 units of new rental housing and nine units of new owner-occupied housing (category 1)
- One of four cities to participate in a national program, Building Neighborhood Capacity Program, that is developing resident leadership in three neighborhoods with a high concentration of poverty to address blight, safety, and other issues related to neighborhood distress (category 2)
- Completed Neighborhood Revitalization assessments in two high poverty neighborhoods – El Dorado and Yokomi – to improve housing conditions and create opportunities for neighborhood investment and home ownership (category 2)
- Remediation of lead paint in 42 homes with children under the age of six and lead paint education and outreach to 1194 homes with children under the age of six (category 2 and 8)

- Commencement of rehabilitation on 233 units of existing, substandard rental housing (category 2 and 3)
- Commencement of rehabilitation on 19 units of existing, substandard owner-occupied housing (category 2 and 3)
- Completion of specific planning work in Downtown Fresno to improve development opportunities (category 4)
- Completion of community planning work in Downtown's historic neighborhoods to improve opportunities for housing rehabilitation and new investment (category 4)
- Commencement of specific planning work in Southwest Fresno to improve development opportunities (category 4)
- Funding of specific planning work in Southeast Fresno to improve development opportunities (category 4)

Non-Housing Community Development Plan (Categories 5 – 6)

- Completion of rehabilitation of seven park facilities (category 5)
- Completion of reconstruction of 11 street segments including curb, gutter, sidewalk and crosswalk facilities (category 5)
- Commencement of reconstruction of eight street segments including curb, gutter, sidewalk and crosswalk facilities (category 5)
- Approved a \$429 million water and wastewater capital plan to provide clean, reliable drinking water for Fresno residents (category 5)
- In coordination with the State of California, supported the beginning of the construction of the first phase of the California High Speed Rail system, the nation's first high speed rail project; the project includes over \$2 billion of public infrastructure improvements and significant job creation and mobility benefits for the residents of Fresno (category 5 and 9)
- Planned, environmentally cleared, and secured \$20 million for reconstruction of Fulton Street, Fresno's historic main street, to provide multi-modal connectivity to six blocks of distressed, historic properties and to support private investment and job creation in the surrounding neighborhood (categories 5 and 9)
- Planned, environmentally cleared, and secured over \$30 million for a Bus Rapid Transit system along two, major transit routes to provide increased levels of service for transit-dependent population (categories 5 and 9)
- Removal of 637,911 square feet of graffiti (category 6)
- Continued participation in Bringing Back Broken Neighborhoods, a Police Department-community collaborative in Southwest Fresno that stages community events, including block parties and "prayer walks" in neighborhoods that are highly impacted by crime (category 6)

Anti-Poverty Plan (Categories 7 – 9)

- Housing First Outreach to 480 homeless persons including shelter, prevention services, rapid rehousing and case management for 68 chronically homeless persons (category 7)
- Reduction in chronically homeless in Fresno by 40% according to the 2015 Point in Time survey (category 7)
- To date, raised \$1.2 million in private donations through Fresno First Steps Home to provide housing and wrap around services for chronically homeless (category 7)
- Provision of supportive services to 593 senior citizens through daily meal and activity programs, to 666 at-risk youth through after school programming, to 155 domestic violence victims including 219 children, and to 149 homeless youth of the 132 households. (category 8)
- Funding of 26 contracts with small local businesses for construction or rehabilitation projects (category 9)
- Continued participation in the Learn2Earn initiative, a community collaborative dedicated to helping adults access and complete their high school diplomas or equivalent exams; approximately 1,200 individuals have participated in L2E (category 9)
- Organized and hosted the Fresno Food Expo, a trade show to help small businesses access large, retail customers; 66% of local businesses that participated in the trade show for two or more years have reported an increase in sales as a result of the show, 30% of those have reported an increase over 30% (category 9)
- Convened a multi-sector, community task force called Business Friendly Fresno to reform the City's development processes to support business expansion and job creation. As a result, 80-85% of development applications were processed on time in 2014. (category 9)
- Launched a program to implement a discounted power rate approved by the California Public Utilities Commission for businesses expanding or locating in Fresno to support job creation and retention (category 9)
- Launched an impact fee waiver program to attract and expand businesses in Fresno in order to support job creation and investment; 10 businesses participated in the program resulting in 1,165 jobs created and retained (category 9)

Program Monitoring (Category 10)

- Completion of 420 monitoring visits to construction, rehabilitation, and social service projects. (category 10)

I. Summary of Resources and Distribution of Funds

A. Federal Sources

The City expected to receive approximately \$9 million in federal entitlement funding for the 2014-15 program year. The following table details the proposed entitlement allocations by program.

FY 2014-2015 Summary of Funding Available

| Program | Funding | Program Income | Carryover | Re-Programmed Funds | Total Funds Available |
|---------------------------|-------------|----------------|-----------|---------------------|-----------------------|
| CDBG | \$6,280,810 | 260,900 | 991,000 | -0- | 7,532,710 |
| HOME | 1,846,280 | 80,000 | 3,243,520 | -0- | 5,169,800 |
| ESG | 517,584 | -0- | 556,000 | -0- | 1,073,584 |
| HOPWA | 378,994 | -0- | -0- | -0- | 378,994 |
| Total Entitlement Funding | 9,023,668 | 340,900 | 4,790,520 | -0- | 14,155,088 |

B. Other Sources

Other federal sources available to address housing and community development needs are McKinney-Vento funds, administered through the Fresno-Madera Continuum of Care and the Housing Choice Voucher Program administered by the Fresno Housing Authority. The City expected to receive the following state and local resources.

FY 2014-2015 OTHER LOCAL, STATE AND FEDERAL FUNDING AVAILABLE

| Program | Allocatee | Funding |
|--------------------------|-----------|-------------|
| Cal Home (Homebuyer) | City | \$1,740,000 |
| HUD Healthy Homes | City | \$865,848 |
| CLPPP | City | \$145,489 |
| McKinney-Vento Act Funds | FMCOC | \$5,300,000 |
| CA Prop 1C | City | \$1,311,400 |

C. Leveraging of Non-Federal Resources and Support for Other Applications

The Strategic Plan of the 2010-2014 ConPlan identified key strategies to meet the housing and community development needs of very-low, low and moderate income

families in the city of Fresno. Meeting the strategies identified in the ConPlan required over \$1.3 billion of funding, with an average funding need of approximately \$260 million per year. The City's allocation of federal entitlement funds was approximately \$9 million per year. Clearly the needs exceeded existing and expected funding sources. This resulted in limitations to program services and greater reliance on leveraging of public and private funds. Leveraging of federal funds occurred through:

- Commitment of private resources in housing development projects.
- Local and State grant or proposition-funded programs.
- Letters of support for developers to potential funding sources to stimulate an investment in projects benefiting low income persons.
- Private development and nonprofit agency projects which leveraged private funds for HOME-funded development projects.

Additionally, the City supported applications by nonprofit developers and other entities' whose sources of funds were consistent with the objectives of the ConPlan, including, but not limited to:

- Federal Programs: Fair Housing; Federal Low Income Housing Tax Credits; Lead Based Paint; HOPE VI; HOPWA Competitive Funds; Section 202, Section 811; Youthbuild; and other federal/state programs.
- State Programs: California Housing Finance Agency; State Low Income Housing Tax Credits; Multi-Family Housing Program; Supportive Housing Program.
- Local/County Programs: Measure C; General Fund
- Private Sources: Construction and permanent financing from private lenders; Foundation Grants; Equity Investments from the sale of Low Income Housing Tax Credits.

During the 2014-15 Fiscal Year, the City provided supporting letters and certifications to the following projects:

- Fresno Housing Authority for two projects including 173 units of affordable family and senior housing;
- Fancher Creek Properties for a 120 unit senior project application to the State of California for Cap & Trade funds;
- APEC International, LLC for the Hotel Fresno rehabilitation application to the State of California for Cap & Trade funds consisting of 79 total units, 40 affordable;
- South Stadium application to the State of California for \$13 million in Cap & Trade funds for 50 total units, 10 affordable;

- Fresno Parks, Afterschool, Recreation and Community Services (PARCS) Department for Housing-Related Parks Program, Prop 1C; \$1,311,400 for 318 affordable housing units;
- Fresno Public Works Department for local Measure C transportation projects including Measure C Transit Oriented Development (TOD) projects and reconstruction of local streets.

Additionally, the City of Fresno

- Refinanced a \$2.9 million loan for Annadale Partners to assist in the access to Low Income Housing Tax Credits (LIHTC) for rehabilitation of Kingsview Manor and Kingsview Estates which consists of 220 units of affordable rental housing.
- Entered into an agreement to sell 5.39 acres along a high capacity transit corridor for 135 units of affordable rental housing.

SUMMARY OF DISTRIBUTION OF FUNDS

The table below details program/activity expenditures completed to meet Consolidated Plan prioritized needs as identified in the 2014-2015 Annual Action Plan.

| ACTIVITIES | CDBG | HOME | LEAD | CALHOME | ESG |
|--|------------|--------------|------------|------------|------------|
| New Construction of Affordable Housing | | | | | |
| Rental Construction | - | \$ 2,133,766 | - | - | - |
| Homeowner Construction | - | \$ 476,524 | - | - | - |
| Housing Rehabilitation and Acquisition Programs/Residential Displacement and Relocation | | | | | |
| Rental Rehabilitation Projects | \$ 226,074 | \$ 63,777 | - | - | - |
| Community Revitalization | \$ 516,606 | - | - | - | - |
| Target Area Distressed Property | \$ 8,072 | - | - | - | - |
| Target Area Rehabilitation Program | - | \$ 55,296 | - | - | - |
| Lead Program | \$ 18,868 | - | \$ 861,898 | - | - |
| Low Income Housing Grant | \$ 44,305 | - | - | - | - |
| Senior Paint | \$ 48,061 | - | - | - | - |
| CalHOME Rehab | - | - | - | - | - |
| CalHOME Homebuyer | - | - | - | \$ 548,033 | - |
| Public Facilities and Improvements | | | | | |
| Park Improvements | \$ 294,902 | - | - | - | - |
| Neighborhood Street Improvements | \$ 860,100 | - | - | - | - |
| Crime Awareness | | | | | |
| Anti-Graffiti | \$ 519,385 | - | - | - | - |
| Homelessness and Prevention of Homelessness | | | | | |
| Homeless Services | - | - | - | - | \$ 513,428 |

| | | | | | |
|--|---------------------|---------------------|-------------------|-------------------|-------------------|
| Tenant Based Rental Assistance | - | \$ 23,596 | - | - | - |
| Senior Meal Program | \$ 141,141 | - | - | - | - |
| After School Recreation | \$ 628,316 | - | - | - | - |
| External Support and Coordination of Services | | | | | |
| Fair Housing Council | \$ 37,500 | - | - | - | - |
| Economic Development | | | | | |
| Section 108 Repayment | \$ 477,392 | - | - | - | - |
| Administration and Monitoring | | | | | |
| CDBG Administration | \$ 230,727 | - | - | - | - |
| Historic Preservation | \$ 5,350 | - | - | - | - |
| HOME Administration | - | \$ 229,890 | - | - | - |
| Housing Administration | \$ 243,468 | - | - | - | - |
| ESG Administration | \$ 5,461 | - | - | - | - |
| Downtown Plans and Code | \$ 5,259 | - | - | - | - |
| TOTAL EXPENDITURES | \$ 4,310,987 | \$ 2,982,849 | \$ 861,898 | \$ 548,033 | \$ 513,428 |

II. General CAPER Narratives

A. ASSESSMENT OF PROGRAM YEAR 2014 GOALS AND OBJECTIVES

The ensuing narratives detail the performance of housing, economic and community development activities funded through the 2014-2015 Annual Action Plan. Activities and programs funded reflect the prioritized needs identified in the five-year strategic report, the 2010-2014 ConPlan. Performance information is reported within the framework of the ConPlan goals and program objectives.

General Housing Plan

- **New Construction of Affordable Housing Goal:** Increase affordable housing very low- to low income households with an emphasis on five or more members (large related families).

New Construction of Affordable Housing – Completed Projects

| Project Name | Housing Type | Location | Funding | Total Units | HOME Units | Completion Date/ Construction Status |
|-------------------|--|---------------|----------------|-------------|------------|---|
| Sierra Gateway II | Multi-Family (Seniors) New Construction | 5103 N. Marty | HOME/ 202 | 68 | 67 | 12/11/14 |
| City View | Multi-Family New Construction | 802 Van Ness | HOME/ LIHTC | 45 | 11 | 1/27/15 |

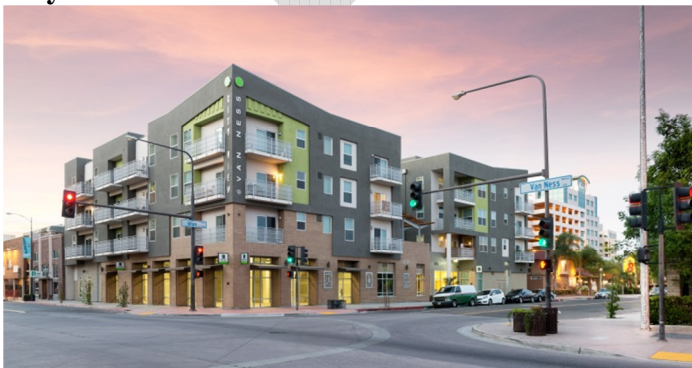
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Sierra Gateway II – New Construction

On September 30, 2011, the City entered into a \$990,000 HOME Agreement with Redding Retirement Housing Corporation (DBA be.group) for the construction of a 68-unit affordable senior housing project. Of the 68 units, 67 were designated as HOME-assisted units available to low- and very low-income seniors. Sierra Gateway II is located at 5103 N. Marty Avenue, Fresno, CA, Census Tract 42.12. Construction of the project was completed on December 11, 2014.

**Sierra Gateway II****City View (AKA Droge) – New Construction**

On August 28, 2012, the City entered into a \$1.8 million HOME Program Agreement with the Housing Authority of the City of Fresno for the construction of City View (AKA Droge), a 45-unit multifamily workforce housing complex. Of the 45 units, 11 were designated as HOME-assisted units available to low- and very low- income households. City View is located at 802 N. Van Ness Avenue, Fresno, CA, Census Tract 1.00. Construction of the project was completed on January 27, 2015.

**City View**

New Construction Projects Adopted by Council during the Program Year

Habitat for Humanity Lotus/Effie Single-Family Housing Project – New Construction

On May 26, 2015, the City entered into a \$200,000 HOME CHDO Agreement with Habitat for Humanity, a City-certified CHDO, for the construction of a single-family house to be located at: 2541 S. Lotus Avenue, Fresno, CA, Census Tract 11.00 and 325 N. Effie Street, Fresno, CA, Census Tract 6.00. The project is currently in the predevelopment stage and is expected to be completed by March 15, 2017.

- **Housing Rehabilitation and Acquisition Programs Goal:** Improve the existing housing stock for very low- to low-income households.

Carryover New Construction/Major Rehabilitation Projects – Construction Status

| Project Name | Housing Type | Location | Funding | Total Units | HOME Units | Completion Date/Construction Status |
|-------------------------------|--------------|---------------------------------------|--------------|-------------|------------|-------------------------------------|
| 386 N. Park | S-F | 386 N. Park | HOME/Habitat | 1 | 1 | 99% complete |
| Viking Village | M-F | 4250 Chestnut | HOME/LIHTC | 40 | 6 | 100% complete |
| Cedar Court/ Inyo Terrance | M-F | 4216 E. Hamilton 510 S. Peach | HOME/LIHTC | 193 | 9 | 99% complete |
| Fulton West/ Cedar Heights | M-F | 541 Fulton Street 4496 E. Hamilton | HOME/LIHTC | 45 | 11 | 41% complete |
| Laval | S-F | Laval and Belgravia | HOME/Habitat | 9 | 9 | 75% complete |

386 N. Park Avenue – Rehabilitation

On January 2, 2014, the City entered into a \$120,000 HOME Program Agreement with Habitat for Humanity for the rehabilitation of a single-family house located in the Lowell neighborhood. The house is located at 386 N. Park Avenue, Fresno, CA, Census Tract 6.00. Rehabilitation of the project is scheduled to be completed on September 30, 2015.

Viking Village Apartments – Rehabilitation

On September 12, 2013, the City entered into a \$1 million HOME Program Agreement with the Housing Authority of the City of Fresno for the rehabilitation of an existing multi-family housing complex as part of HUD's Rental Assistance Demonstration Program. The Viking Village Apartments are located at 4250 Chestnut Avenue, Fresno, CA, Census Tract 53.05. Rehabilitation of the project was completed on July 13, 2015.

**Viking Village****Cedar Courts Apartments/Inyo Terrace Apartments – Rehabilitation**

On September 12, 2013, the City entered into a \$1.5 million HOME Program Agreement with the Housing Authority of the City of Fresno for the rehabilitation of two existing multi-family housing complexes as part of HUD's Rental Assistance Demonstration Program. The Cedar Courts Apartments are located at 4216 E. Hamilton Avenue, Fresno, CA, Census Tract 13.04, and the Inyo Terrace Apartments are located at 510 S. Peach Avenue, Fresno, CA, Census Tract 14.07. Rehabilitation of the project is near completion.

**Cedar Courts**

Fulton West Apartments/Cedar Heights Apartments – New Construction

On September 12, 2013, the City entered into a \$2.1 million HOME Program Agreement with the Housing Authority of the City of Fresno for the construction of two multi-family housing complexes. The Fulton West Apartments will be located at 541-545 N. Fulton Street, Fresno, CA, Census Tract 22.00, and the Cedar Heights Apartments will be located at 4496-4538 E. Hamilton Avenue, Fresno, CA, Census Tract 13.04. Construction of the two projects is approximately 40% complete.



Fulton West

**Laval Single-Family houses – New Construction**

On August 27, 2013, the City entered into an \$845,000 HOME CHDO Agreement with Habitat for Humanity for the construction of nine single-family houses located at Laval Avenue and Belgravia Avenue in southeast Fresno. All nine houses are located in the proximity of Laval and Belgravia avenues, Fresno, CA, Census Tract 12.00. Construction is approximately 75% complete.

- **Residential Displacement and Relocation Goal:** Pursue increased housing opportunities and assistance for those displaced through either code enforcement or redevelopment.

The City administers several housing rehabilitation and acquisition programs for the benefit of low income persons. These programs include: housing rehabilitation, senior paint, and emergency repairs. Beneficiary's race and ethnicity data for the program activities are provided in the tables below.

Senior Paint Program

The program is an exterior painting program available to low-income senior residents. The painting is performed by a licensed contractor and program funds are provided to participants as a grant. During the program year, 11 senior households benefited from the program for a total of \$48,061 expended in CDBG funds during the program year.

Low Income Assistance Grant Program

The program provides a maximum of \$15,000 in grant funds to address serious health and safety issues, in owner-occupied homes, that have been identified by the City. This program was funded with \$39,600 in CDBG funds. During the program year, \$31,875 was expended to address health and safety issues on two homes.

The following tables provide a summary of activities, performance, income, and race/ethnicity data for housing rehabilitation programs administered by the City.

Housing Rehabilitation Activities Summary

| Project/ Program/ Activity | Description | Source | Funding | Expended | Completed | In Progress |
|----------------------------------|------------------------------------|--------|-----------|-----------|-----------|----------------|
| CalHome Homebuyer | First-time homebuyer assistance | State | 1,740,000 | 521,860 | 14 | 9 |
| Tenant Based Rental Assistance | Homeless rental assistance | HOME | 1,000,000 | \$106,526 | 48 | 10 |
| Targeted Area Rehabilitation | Housing rehabilitation program | HOME | 1,500,000 | -0- | 0 | 18 |
| Targeted Area Distressed | Housing and rehabilitation program | CDBG | 500,000 | -0- | 0 | 6 |
| Low Income Assistance Grant | Health and safety repairs | CDBG | 39,600 | 44,305 | 2 | 0 |
| Senior Paint Grant | Exterior painting for seniors | CDBG | 55,700 | 48,061 | 11 | 2 |

Housing Rehabilitation Programs Performance

| Program | Projected | Actual | In Progress | HOME Funds | CDBG Funds |
|------------------------------|-----------|-----------|-------------|----------------|---------------|
| Senior Paint Program | 13 | 11 | 2 | 0 | 48,061 |
| Low Income Assistance Grant | 3 | 2 | 1 | 0 | 44,305 |
| Targeted Area Rehabilitation | 25 | 0 | 18 | 234,280 | 0 |
| Target Area Distressed | 30 | 0 | 6 | 0 | 8,072 |
| TOTAL | 71 | 13 | 27 | 234,280 | 91,588 |

Race/Ethnicity of Rehabilitation Program Beneficiaries

| Project/Program | Caucasian | | African American | | Asian & White | | American Indian & White | |
|--------------------------------|-----------|----------|------------------|----------|---------------|----------|-------------------------|----------|
| | Total | Hispanic | Total | Hispanic | Total | Hispanic | Total | Hispanic |
| Senior Paint Program | 7 | 5 | 1 | 0 | 3 | 0 | 0 | 0 |
| Low Income Assistance Grant | 2 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Targeted Area Rehabilitation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Target Area Distressed | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Tenant Based Rental Assistance | 35 | 19 | 13 | 1 | 0 | 0 | 0 | 0 |

Income Level of Rehabilitation Program Beneficiaries

| Income Levels of Programs | | | | | |
|---------------------------------|--------------|--------|--------|------------------|------------------------------|
| Program | Income Level | | | Large Households | Met Section 215 Requirements |
| | 0-30% | 31-50% | 51-80% | | |
| Tenant Based Rental Assistance | 48 | 0 | 0 | 6 | n/a |
| Target Area Distressed Property | 0 | 0 | 0 | 0 | n/a |
| Target Area Rehabilitation | 0 | 0 | 0 | 0 | n/a |

| | | | | | |
|----------------------------|---|---|---|---|-----|
| Low Income Emergency Grant | 0 | 1 | 1 | 0 | n/a |
| Senior Paint Program | 2 | 5 | 4 | 0 | n/a |

Affordable Housing Accomplishments for Specific Populations

| Project/Program/Activity | Accomplishments* | | |
|---------------------------------|------------------|--------------|---------------|
| | Homeless | Non-Homeless | Special Needs |
| Tenant Based Rental Assistance | 48 | 0 | 0 |
| Target Area Distressed Property | 0 | 0 | 0 |
| Target Area Rehabilitation | 0 | 0 | 0 |
| Low Income Assistance Grant | 0 | 2 | 0 |
| Senior Paint Program | 0 | 11 | 1 |
| Totals | 48 | 13 | 1 |

**Measured by number of persons served*

Community Revitalization Program

During the last Fiscal year (July 1, 2014-June 30, 2015), the City of Fresno Development and Resource Management Department (DARM) initiated several processes to improve the quality of life for its residents. Key to this issue was the creation of a Neighborhood Revitalization Team dedicated to this aspect. “Protect, Preserve, and Promote” our older neighborhoods became the standard for this team. Working strictly in dedicated neighborhood focus areas their mission was to engage, assist, and inform the residents of the team’s role, identify areas of concern and avenues to seek help, and to connect them to housing and other City programs. The Neighborhood Revitalization Team operates in a timely and efficient mode, once a neighborhood has been thoroughly assessed, evaluated and is “completed” the team moves its main focus to another area. It is important to note that the Neighborhood Revitalization Team is well coordinated with the Building Neighborhood Capacity Program, the City’s Police Department, Housing Division and Code Enforcement, and maintains the ability to re-deploy to previous neighborhood to maintain the standard.

The Mayor implemented a multidisciplinary code enforcement task force in September 2014. The purpose of the task force was to review existing codes in relation to the Fresno 2035 General Plan; evaluate current enforcement processes and procedures; and make specific recommendations for improvements. This work resulted in recommendations being presented to the Fresno City Council in May, 2015 with the main focus being on blighted vacant buildings and exterior standards. This Task force

made up of developers, property owners, property managers, Academia, and others, was able to recommend a new ordinance that was approved and has created an intense focus on blighted and vacant buildings with the goal of ridding the city of blight and again improving the quality of life.

In May, 2015 the Mayor launched “Restore Fresno,” a compilation of the City of Fresno’s initiatives to improve property values, living conditions, public safety and the overall quality of life in historically neglected neighborhoods.

This comprehensive effort to restore and revitalize lays the foundation for successful revitalization through ensuring good policy, engaging residents and building capacity, neighborhood revitalization, incentivizing private investment and establishing ongoing revitalization infrastructure.

A new Restore Fresno Task Force was formed to streamline and coordinate efforts to provide assistance in the neighborhoods. The task force includes the Mayor and City Manager as well as managers from Code Enforcement, Housing, Neighborhood Revitalization, Building Neighborhood Capacity Program and the Housing Authority. The existence of this task force allows for issues to be dealt with both effectively and quickly.

In an effort to provide better neighborhood visibility and access to programs offered through the City of Fresno, the creation of a mobile office has been organized. This mobile office can be rapidly deployed to the focus neighborhoods and can be rerouted on a daily basis. Staff from Neighborhood Revitalization, Code, Housing, and the Police can operate from the mobile office from within the neighborhoods, not only increasing work efficiency but also providing improved access to City staff, programs and services for residents. The mobile office is currently being branded and will also be used as an educational opportunity and community outreach tool within Fresno.

Community Revitalization Expenditures and Performance

| Program/Project | Appropriation | % Budget | Expenditure | % Expenditure | Performance (Housing Code Cases) | % Performance |
|---|---------------|----------|-------------|---------------|--|---------------|
| Community Revitalization (CDBG) | \$1,064,200 | 20% | \$555,904 | 12% | 184 | 10% |
| Community Revitalization (General Fund) | \$31,900 | 1% | \$37,651 | 1% | - | |
| Code Enforcement | \$4,255,200 | 79% | \$4,098,913 | 87% | 1644 | 90% |

| | | | | | | |
|---|-------------|------|-------------|------|------|------|
| (General Fund) | | | | | | |
| Total Community Revitalization (Code Enforcement) | \$5,351,300 | 100% | \$4,692,468 | 100% | 1828 | 100% |

- **General Plan Implementation Goal:** Implement the City of Fresno's 2008-2013 Housing Element as it pertains to development of affordable housing for very low- to moderate-income households.

Southwest Specific Plan

Develop a neighborhood vision plan to identify needs, improve zoning ordinances and direct the planned use for areas in Census Tracts 7, 8, 9, 10 and portions of 11. Through extensive community engagement, a consultant will prepare a specific plan which will include an area profile; asset mapping; market demand and demographics analysis; economic analysis; land use, urban design and planning context; community health; biological resources; transportation and circulation; and infrastructure evaluation. From this initial area profile work, the community will participate in a series of engagement opportunities to prioritize needs and identify preferred development scenarios; potential developers will be identified and included in the final evaluation of the planned improvements to land use, infrastructure, transportation and traffic. The preferred alternative will undergo extensive environmental review and an implementation fiscal analysis. The project was initially funded in 2013-14; however the consultant team was not selected until 2014-15. The steering committee is being formalized and community engagement began in summer, 2015.

| Program/Project | Appropriation | % Budget |
|--------------------------------------|---------------|----------|
| CDBG Southwest Specific Plan | \$500,000 | 92% |
| General Fund Southwest Specific Plan | \$39,094 | 8% |
| Total Southwest Specific Plan | \$539,094 | 100% |

Non-Housing Community Development Plan

- **Public Facilities Improvements Goal:** Provide public facilities improvements to strengthen neighborhood revitalization. Upgrade infrastructure, including the installation of ramps, and improve neighborhood facilities, including community centers and parks.

Park Facilities

A total of \$549,300 plus \$50,000 in carry-over was programmed for park improvement

projects. These included the following activities:

| Park Facility | Location | Appropriation | Expenditure | Status |
|----------------------------------|---------------------|---------------|-------------|--------------|
| Chandler Park | 1225 S Crystal Av | \$65,300 | \$19,612 | 30% complete |
| Frank H Ball Neighborhood Center | 760 Mayor Av | \$72,000 | \$27,566 | complete |
| Holmes Neighborhood Center | 212 S First Av | \$152,000 | \$188,036 | complete |
| Mary Ella Brown | 1350 E Annadale | \$7,500 | | cancelled |
| Mosqueda Community Center | 4670 E Butler Av | \$20,000 | \$21,695 | complete |
| Pinedale Community Center | 7170 N San Pablo Av | \$30,000 | \$19,494 | complete |
| Quigley | 808 W Dakota | \$10,000 | | cancelled |
| Romain Neighborhood Center | 745 N First St | \$87,000 | \$54,932 | 63% complete |
| Ted C Wills Community Center | 770 N San Pablo Av | \$42,000 | \$14,563 | complete |
| Pool improvements | | \$64,500 | | complete |
| Lighting, Safety & Security | | \$49,000 | | complete |
| TOTAL | | \$599,300 | \$345,898 | |

Neighborhood Street Improvements

A total of \$1,820,500 CDBG funding was programmed for neighborhood street improvements including at targeted project in Southwest Fresno at Almy Street and Roy Street to leverage other private investments including the Habitat for Humanity new infill home construction as well as the privately funded Almy Neighborhood Park sponsored by Habitat for Humanity.

| Neighborhood Infrastructure | Location | Appropriation | Expenditure | Status |
|---|--------------------------------------|---------------|-------------|-------------------------------|
| Pavement, curb, gutter, sidewalk | Roy and Almy Streets | \$420,500 | \$97,041 | Engineering & ROW acquisition |
| Neighborhood Streets | | \$1,400,000 | | |
| Pavement reconstruction and ADA barrier to access removal | Ashlan, Holland, Pleasant, & Woodson | | \$225,536 | Completed |
| Pavement reconstruction and ADA barrier to access removal | Ashlan, West & Holt | | \$167,384 | Completed |
| Pavement reconstruction and ADA barrier to access removal | Floradora, Tyler, First & Eighth | | \$319,294 | Completed |
| Pavement reconstruction and ADA barrier to access | Belgravia, Weller, Clara & Tower | | \$24,327 | Under Construction |

| | | | | |
|---|-------------------------------------|-------------|-----------|------------|
| removal | | | | |
| Pavement reconstruction and ADA barrier to access removal | Townsend & Heaton, Winery to Willow | | \$37,622 | Out to Bid |
| | | \$1,820,500 | \$871,204 | |

Non-CDBG resources were also utilized in the CDBG eligible areas to repair eight streetlights, address 28 work orders to remove or trim trees that were causing sidewalk buckling and the repair or replacement of the sidewalks.

- **Crime Awareness Goal:** Provide funds to increase law enforcement services, primarily in eligible CDBG target areas using the public services portion of the City's CDBG entitlement allocation.

Graffiti Abatement Program

During the program year the Graffiti Abatement Team abated 80,900 incidents of graffiti of which 52,972 took place in low income areas totaling nearly two million square feet of graffiti being cleaned up during the 2014 Program Year. Target neighborhoods identified in the 2010-14 ConPlan are served proactively and account for 35% of the overall graffiti program.

Graffiti Abatement Performance

| Program/Project | Appropriation | % Budget | Expenditure | % Expenditure | Performance | % Performance |
|---------------------------------|------------------|-------------|------------------|---------------|-------------------------|---------------|
| CDBG Graffiti Abatement Program | 749,600 | 55% | 564,646 | 53% | 52,972 incidents | 65% |
| General Fund Graffiti Abatement | 600,000 | 45% | 502,911 | 47% | 27,928 incidents | 35% |
| Total Graffiti Program | 1,349,600 | 100% | 1,067,557 | 100% | 80,900 incidents | 100% |

| CDBG Service Areas | | | | Non-CDBG | | City-wide Total | |
|------------------------|---------|----------------------------|---------|-----------|---------|-----------------|-----------|
| Targeted Neighborhoods | | Non-Targeted Neighborhoods | | | | | |
| Incidents | Sq. Ft. | Incidents | Sq. Ft. | Incidents | Sq. Ft. | Incidents | Sq. Ft. |
| 28,718 | 637,911 | 24,254 | 553,647 | 27,928 | 614,905 | 80,900 | 1,806,463 |

| Targeted Neighborhoods | Incidents | Sq. Ft. |
|------------------------|-----------|---------|
| Jane Adams | 289 | 6,419 |
| Southwest | 3,642 | 80,899 |

| | | |
|-----------------------|---------------|----------------|
| Lowell | 767 | 17,037 |
| Jefferson | 809 | 17,970 |
| Southeast | 17,716 | 393,524 |
| Downtown | 3,968 | 88,141 |
| South Van Ness | 230 | 5,109 |
| Yokomi | 996 | 22,124 |
| Kirk | 276 | 6,131 |
| El Dorado | 25 | 555 |
| Total | 28,718 | 637,911 |

Crime Awareness

Fresno's Community Policing Districts are divided into four bureaus: Southwest, Southeast, Northwest and Northeast. In addition to the officers assigned within each district and the Lowell/Jefferson neighborhood there are POP officers and Violent Crime Impact Teams assigned. CDBG funding is no longer utilized for these programs. However, the effectiveness of the programs has a direct impact on the quality of life for the residents in the eligible neighborhoods.

The community oriented policing that has been deployed by the Fresno Police Chief is proving successful in reducing crime and developing relationships within the neighborhoods. Southeast Fresno's story is a good example of the success of this strategy. Southeast Fresno is challenged with poverty, blight, and crime. It is over 35 square miles with more than 140,000 residents. In Fresno Police Department's effort to further lower crime, officers working in Southeast Fresno were fully immersed in the development of community police partnerships. Crime prevention and problem solving were top priorities in the district's ongoing work to strengthening community ties.

In their effort to increase reporting and reduce victimization, officers engaged Southeast residents in the "Stay Safe and Sound in Southeast" educational campaign designed to enhance Community Policing efforts and to provide crime prevention information to every person living in Southeast Fresno. As a result, officers passed out thousands of flyers in neighborhoods affected by crime, while District Commander Jose Garza met with hundreds of citizens, partnered with the H.O.P.E. (Helping Other People Evolve) Coalition and routinely gained advice from the District's Citizens Advisory Board on how to better serve the community.

Police-community partnerships like the H.O.P.E. Coalition are made up of residents, schools officials, church members and service organizers to help strengthen communities and build trust and awareness between the police and citizens living in high crime areas. Police Officers and Coalition Members meet weekly to discuss crime and how to better serve and restore communities affected by violence. As a result,

each month the Coalition targets an affected neighborhood and holds a block party where residents are able to meet with officers and discuss target hardening and crime prevention strategies. The events are designed for residents to feel safe and have fun while being provided with a free meal and entertainment.

Through these extenuating efforts, the Southeast Policing District in 2014 saw significant reductions in both violent and property crimes. The hard work accomplished by both officers and citizens resulted in the Southeast District recording the lowest amount of overall crime in the city. When compared to 2013, violent crimes in Southeast Fresno fell by 2.8% while property crimes were reduced by 13 percent. The 2014 crime reduction goals met by officers meant that 570 fewer people were victimized in Southeast Fresno this year. Our commitment to reducing crime took place at every level including Patrol, Investigations, Problem-Oriented Policing, Crime Prevention and Citizens on Patrol. This year Southeast officers conducted 7,520 parole and probation compliance checks, made 5,973 felony arrests, more than 1,810 misdemeanor arrests, and removed 175 guns from the streets. These efforts also included the arrests of 2,737 gang members and 1,301 parolees and probationers.

In support of patrol, Southeast Investigators pursued and arrested wanted suspects throughout the district. This year, district detectives filed hundreds of cases, served numerous search warrants and addressed crime ridden neighborhoods through target hardening campaigns focused on reducing auto thefts, burglaries and person robberies. Additional problem solving efforts by detectives included their work with Southeast Property Owners and allied agencies to identify and remove blight and criminals from the district. As a result, detectives were able to facilitate 51 evictions and refer 39 tenants to the Housing Authority for the removal of Section 8 funding. Through a combined commitment focused on hard work, community engagement, awareness, crime prevention, target hardening, blight removal and policing, Southeast Fresno enjoyed a very successful year.

A similar neighborhood policing approach was implemented citywide and the story is similar but not quite as remarkable as the southeast story.

Anti-Poverty Plan

- **Emergency Shelter and Transitional Housing, Prevention of Homelessness, and Permanent Housing for Homeless Goal:** Provide assistance for the homeless and those at risk of becoming homeless and improve the communication and service delivery capabilities of agencies and organizations that provide programs to assist the homeless.

During the period July 1, 2014 – June 30, 2015, there were 480 clients served by ESG programs.

| Activity | Subrecipient Expenditure | % of Expenditure | Accomplishments |
|-------------------------|---------------------------------|-------------------------|------------------------|
| Shelter & Outreach | 167,266 | 44.18% | 209 |
| Homelessness Prevention | 61,809 | 11.30% | 82 |
| Rapid Rehousing | 272,701 | 42.96% | 189 |
| HMIS | 4,279 | 0.57% | |
| Administration | 7,373 | 0.99% | |
| | 513,428 | 100.00% | 480 |

As of August 20, 2015, the City has committed all prior year ESG funds; all prior year ESG funds will be expended by June 30, 2016. This will bring the City into timeliness requirements for the ESG Program.

Continuum of Care Plan

The mission of the Fresno-Madera Continuum of Care (FMCoC) is to prevent, reduce and ultimately end homelessness in the Fresno/Madera metropolitan and rural areas. The FMCoC was developed through an active participatory process involving the City, the local HUD office and agencies serving veterans, homeless individuals, seniors, persons with disabilities, HIV/AIDS, mental illness, and substance abuse as well as health organizations and churches. These advocates represent persons that may, or may not, be homeless individuals, but have special needs that may require supportive housing, including persons with HIV/AIDS.

Goal and priority setting and the identification of obstacles are the responsibility of the participating homeless providers through the FMCoC. The City and local HUD offer a primarily advisory and support role. The FMCoC became the forum by which local priorities were established for local service providers in applying for federal Continuum of Care funding. During the program year, local agencies received over \$5 million dollars in Continuum of Care funds out of the FY2014 Super Notice of Funding Availability renewal process. The following table identifies the agencies receiving funding for local homeless programs.

| Agency | Amount |
|----------------------------------|---------------|
| Housing Authority City of Fresno | 137,700 |
| Housing Authority City of Fresno | 71,891 |

| | |
|--|--------------------|
| Housing Authority City of Fresno | 76,215 |
| Fresno County Economic Opportunities Commission | 184,008 |
| Aspiranet FMCoC | 140,000 |
| Housing Authority City of Fresno | 526,760 |
| Community Action Partnership of Madera | 184,583 |
| Marjaree Mason Center | 108,145 |
| Fresno County Economic Opportunities Commission | 597,013 |
| Housing Authority City of Fresno | 183,744 |
| Fresno County Economic Opportunities Commission | 294,486 |
| Marjaree Mason Center | 293,323 |
| Mental Health System, Inc | 183,327 |
| Turning Point of Central California | 439,914 |
| Marjaree Mason Center | 224,280 |
| Housing Authority City of Fresno | 299,564 |
| Turning Point of Central California | 76,023 |
| Turning Point of Central California | 534,599 |
| Turning Point of Central California | 176,870 |
| Transitional Living Home | 30,620 |
| Poverello House | 360,915 |
| Turning Point of Central California | 175,000 |
| Total Fresno-Madera Continuum of Care Funding | \$5,298,980 |

- External Support and Coordination of Services Goal:** Depending on funding availability, provide assistance to public agencies and non-profit organizations providing neighborhood housing services to the homeless, older adults with physical or mental impairment, the mentally ill, victims of domestic violence, and households with abused children. Coordinate with public agencies providing job training, life skills training, lead poisoning prevention and remediation, and other education programs that support the City's Consolidated Plan strategies.

Senior Meal and Recreation Program

Goal: Senior Hot Meals will serve over 645 low income and moderate income seniors in FY 2015 and approximately 42,600 meals.

Outcome: 593 Seniors were served and 38,042 meals

Senior Meal Expenditures and Performance

| Program/Project | Appropriation | Budget % | Expenditure | Expenditure % |
|-----------------|---------------|----------|-------------|---------------|
|-----------------|---------------|----------|-------------|---------------|

| | | | | |
|-----------------------------|---------|------|---------|------|
| Senior Meals (CDBG) | 151,600 | 46% | 123,564 | 42% |
| Senior Meals (General Fund) | 180,400 | 54% | 172,919 | 58% |
| Total Senior Meals Program | 332,000 | 100% | 296,483 | 100% |

Senior Meal Beneficiaries

| Number of Participants | Caucasian | African-American | Asian Indian | American Indian/Alaskan Native | Asian & White | Native Hawaiian/Other Pacific Islander | American Indian & Caucasian | African-American & Caucasian | American Indian/Alaskan & Black African American | Other Multi-Race | Total |
|------------------------|------------|------------------|--------------|--------------------------------|---------------|--|-----------------------------|------------------------------|--|------------------|------------|
| Hispanic | 12 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 296 | 310 |
| Non-Hispanic | 164 | 83 | 8 | 2 | 0 | 4 | 0 | 0 | 0 | 22 | 283 |
| Total | 176 | 83 | 8 | 4 | 0 | 4 | 0 | 0 | 0 | 318 | 593 |

PARCS After School Program

Goal: The PARCS After School Program will use CDBG funds to serve 1,125 or more children on a daily basis at 11 neighborhood and community centers throughout the City of Fresno.

Outcome: 666 total youth served by the City

PARCS After School Program Expenditures and Performance

| Program/Project | Appropriation | Expenditure | Performance |
|-----------------------------------|---------------|-------------|-------------|
| PARCS After School Program (CDBG) | 677,900 | 628,316 | 666 youth |

In addition to the CDBG funded programs the youth in the community are also served with various General Fund and community partnership programs in excess of \$1.1 million dollars in that include community events, such as movies in the park, programs at the neighborhood parks and centers such as the SPARK program which is a daily supervised venue at 29 school sites where children are provided the opportunity to learn and develop healthy lifestyles, Youth Job Preparation Program serves over 700 youth annually by arming them with the skills to gain employment, after school recreation programs, fitness, technology and science programs. These are in addition to the sports and summer camp programs provided by the PARCS Department.

PARCS After School Program Beneficiaries

| Number of Participants | Caucasian | African-American | Asian Indian | American Indian/Alaskan Native | Asian & White | Native Hawaiian/Other Pacific Islander | American Indian & Caucasian | African-American & Caucasian | American Indian/Alaskan & Black African American | Other Multi-Race | Total |
|------------------------|------------|------------------|--------------|--------------------------------|---------------|--|-----------------------------|------------------------------|--|------------------|------------|
| Hispanic | 80 | 74 | 13 | 3 | 0 | 0 | 7 | 0 | 0 | 163 | 340 |
| Non-Hispanic | 46 | 134 | 26 | 0 | 0 | 0 | 0 | 0 | 0 | 120 | 326 |
| Total | 126 | 208 | 39 | 3 | 0 | 0 | 7 | 0 | 0 | 283 | 666 |

- **Economic Development Goal:** Provide economic development and employment opportunity programs using a variety of funding sources.

The city continues to work at fostering an environment of collaboration with local businesses and business organizations to promote existing businesses and retain existing jobs. During the program year 43 construction contracts were awarded to six local small construction businesses. The total amount in funding for the awarded contracts was \$522,747.00.

Program Monitoring

- **Effective Program Monitoring Goal:** Continue to monitor programs and progress of the Consolidated Plan, Annual Action Plan, and other applicable Federal, State, and local programs used to achieve housing and community development needs of the community.

During the program year, the City performed annual on-site monitoring of 18 multi-family housing projects. The annual monitoring included a review of tenant files for income verification, tenant identification, recertification, rent limits, and tenant occupancy agreements. The monitoring also included an inspection of the tenant units for health and safety standards. Also inspected were the common areas such as the building exteriors, walkways, play areas, laundry rooms, community rooms, parking stalls, and trash enclosures. After minor corrections and/or re-inspections, the 18 apartment complexes were found to be in compliance with HOME Program requirements and received varying degrees of rating between above average, average, satisfactory and below average. Lastly, audited financial statements and budget reports were reviewed to determine the property's financial wherewithal and for tracking of residual receipts to repay the loan of City HOME Program funds.

Of the 18 complexes monitored, three were considered high risk, four were considered to have a medium risk, and the balance of 11 were considered to be low risk.

In addition 429 monitoring inspections of single family rehabilitation projects were conducted at 43 property sites while construction was in progress. Project sites were monitored for compliance of work scope, lead abatement and safety regulations. Annual monitoring also consisted of the completion of 513 Annual Occupancy Certifications.

Technical Support for Low Income Housing Tax Credit Applicants

The City provided a technical review of Low Income Housing Tax Credit (LIHTC) applications to help increase the production and availability of low-income, multi-family rental units. In accordance with the Tax Credit Regulations, the City assisted the State of California Tax Credit Allocation Committee with evaluation and verification of application information by verifying various project-related data such as zoning, building, financial, amenities, and other general information requested in the LIHTC application. During the program year, the City received two requests for support of tax credit projects as follows:

2014-2015 Tax Credit Projects Provided Technical Assistance

| <i>Applications reviewed by the City for the California Tax Credit Allocation Committee</i> | | | | |
|---|---|--------------|-------------------|----------------------------------|
| Project | Location | Units | HOME Funds | Status |
| Fulton West/ Cedar Heights Apartments | 541 N. Fulton St. 4496 E. Hamilton Ave. | 45 | \$2.1M | Received 2014 second round LIHTC |
| Fresno Edison Apartments | 2250 Walnut Av. | 128 | \$0 | Received 2015 first round LIHTC |

Support for Affordable Housing and Sustainable Communities (AHSC) Cap & Trade

The AHSC is tasked with reducing greenhouse gas emissions by encouraging the development of affordable housing near transit and by creating walkable, bikeable communities that encourage few car trips. The AHSC program will allocate money to two types of projects: Transit Oriented Development and Integrated Connectivity Projects.

The TOD projects must include both affordable housing and transportation-related infrastructure, to be built within a half mile of high-quality transit. The transportation-

related project can be station area improvements, sidewalks and dedicated bike paths connecting the housing to transit, or the like.

The second group, Integrated Connectivity Projects, will focus on corridors, and do not require affordable housing. These must include at least two uses as well, one of which is a capital project such as bicycle and pedestrian connections, affordable housing, a vanpool fleet, or something along those lines; the other use can be for building something like complete streets or station improvements, or for a program that supports the capital project, for example, one that encourages transit ridership.

2014-2015 Cap & Trade Projects Provided Support

| <i>Applications reviewed by the City for the California Cap & Trade Program</i> | | | | |
|---|-----------------|--------------|--------------------------------------|------------------------|
| Project | Location | Units | Cap & Trade Fund Requests | Status |
| Fancher Creek | Tulare & Clovis | 120 | \$7.9 | Not Awarded |
| Hotel Fresno | Broadway & H | 79 | \$4.8 | Awarded |
| South Stadium | Inyo & Fulton | | | Recommended to Reapply |

- Chelsea Investment Corp for Fancher Creek Town Center for a 120 unit senior project application to the State of California for Cap & Trade funds;
- APEC International, LLC for the Hotel Fresno rehabilitation application to the State of California for Cap & Trade funds consisting of 79 total units, 40 affordable;
- 13 Million dollars for the South Stadium application to the State of California for Cap & Trade funds for 50 total units, 10 affordable.

B. Affirmatively Furthering Fair Housing

Analysis of Impediments

The City, through its policies, programs and practices, supports and promotes fair housing. The City has formally certified that it affirmatively furthers fair housing as a matter of City policy, and as a condition of receiving federal funds. The Analysis of Impediments (AI) is a comprehensive review and analysis of policies, procedures and practices, in both the private and public sectors, which impede protected classes from fair housing choices. In the AI the City details the impediments and effects fair housing discrimination has on all protected classes. The document was adopted by the City Council on December 14, 1999, and has been accepted by HUD. The City has committed to complete a new Analysis of Impediments prior to submission of the 2016-17 Annual Action Plan.

The Analysis of Impediments identified the following eight impediments and corresponding actions that the City would take to address those impediments over several years. Under each action, there is a listing of the City's activities that were undertaken during the program year to address the impediment. Details of many of these activities are provided elsewhere in the Annual Action Plan Goals and Accomplishments section of the CAPER. Notations are made in this section indicating where those details can be found.

Impediment 1: Substantial Number of Neighborhoods in Need of Revitalization.

Action: Rehabilitate housing, upgrade infrastructure and improve services necessary to increase the supply of safe, decent and affordable housing for low income households including minorities, persons with disabilities, the homeless and large-family households.

- **Rehabilitation Programs:** The City continued its efforts in the rehabilitation of housing and the completion of deferred maintenance. Accomplishments were made through the Senior Paint Program, the Low Income Assistance Grant, and the Healthy Homes Lead Abatement program.
- **Accessibility:** CDBG, HOME and ESG funding applications include a section highlighting the inclusion of accessibility features.
- **Lead-Based Paint:** During the program year, the City evaluated its projects for compliance with lead-based paint regulations. Additionally, the City

implements a federal Lead-Based Paint Grant obtained through a second round of federal funding to the program.

- **Infrastructure:** The City continues its investment of Neighborhood Infrastructure projects to construct or reconstruct streets, curbs, gutters and sidewalks, upgrade streetlights and install accessibility features in low-income areas.
- **ADA Building Upgrades:** The City continued ongoing public building upgrades to comply with Americans with Disabilities Act (ADA) requirements and monitoring of compliance features.
- **Crime Prevention:** The General Fund supports the District Crime Suppression Team (DCST) to directly address crime within low income neighborhoods. Care Fresno, a nonprofit agency, works with the Police Department to reduce crime in neighborhoods, particularly in apartment complexes. The agency designs, coordinates and manages self-sustaining programs to help targeted neighborhoods maintain healthy and safe living environments with the ultimate goal of crime prevention. Many of the activities Care Fresno provides are targeted to at-risk youth. Activities include homework sessions, parental mentoring, and special programs such as Crime Scene Investigation (CSI) classes to teach problem solving skills.
- **Code Enforcement:** The Code Enforcement Division is divided into two areas of focus including general Code Enforcement across the City and Community Revitalization which is targeted to areas with high concentrations of substandard housing. The focus of Community Revitalization is the improvement of housing to enable safe, affordable housing opportunities.

Impediment 2: Insufficient production of affordable units and rehabilitation of existing units by nonprofit organizations and private sector developers.

Action: Increase new construction production and rehabilitation of existing affordable housing by increasing the expertise and capacity of the nonprofit housing community and stimulating the private sector.

- **Non-profit Housing Organizations:** During the program year, City staff worked with prospective Community Housing Development Organizations (CHDOs). One new CHDO project was approved for funding during the program

year.

- **Low Income Housing Tax Credit Projects:** City staff provided technical support and review of two tax credit applications for the development of affordable multi-family housing. To assist in making the projects competitive, the City developed a process in August 2000, whereby Tax Credit Community Revitalization Areas could be designated administratively.
- **Mobile home Parks:** The City continued to administer the Mobile home Rent and Stabilization Ordinance with City General Funds. Approximately two-thirds of mobile home park residents are elderly, receive a fixed-income, are unemployed or in lower income categories. The Mobile home Rent and Stabilization Ordinance seeks to protect mobile home park residents from excessive rent increases, while at the same time providing mobile home park owners a fair and reasonable return on their investment.

Impediment 3: Inability of low-income families to purchase adequate housing.

Action: Increase the number of qualified home buyers, the number of loans approved for low-income individuals or households (including minority, persons with disabilities, homeless and large-family households), and the number of homes purchased in low-income areas including an increase in personal income through economic development activities.

- **Assistance to Prospective Home buyers:** In April of 2015, Wells Fargo Bank announced a special down-payment assistance program for residents of the Central Valley of California; the City of Fresno participated in providing information regarding affordable homes for sale and the City's lead assessment and rehabilitation programs.
- **Home Ownership:** The City provides a homebuyer assistance program funded through the State of California CalHOME Program.
- **Affirmative Marketing Policy:** The City has an Affirmative Marketing Policy (Equal Housing Opportunity). The policy assures that housing units funded with City HOME Program funds are marketed in such a way that those that are socially and/or economically disadvantaged are informed when units become available and are encouraged to apply and have an equal opportunity to rent or own a home. All project completions during the program year were operating under previously adopted Affirmative Marketing Plans. A

copy of the City's Affirmative Marketing Policy can be found on the City's web page.

Impediment 4: Insufficient participation of low-income group and minority volunteers in housing planning, programs and decision-making processes.

Action: Continue to promote diversity of composition on all appointed Boards, committees, Task Forces and Commissions that reflect the cultural, social, racial, economic, family make-up, sex, health, disabilities, age and other characteristics of the population; continue to promote volunteerism and participation in community activities affecting housing.

- **Mayor's Appointments:** The Mayor appoints community members to a seven-member Housing and Community Development Commission (HCDC) to review all housing and community development projects. The Commission includes African Americans, Hispanics, Southeast Asians, and Caucasians.

- **Languages:** The City provides translation services upon request. As a part of the Consolidated Plan public outreach evaluation, the City's HCD members and City Council members have requested that language services be available to at least the top 3 languages for future outreach. This will expand the opportunity for persons with limited English proficiency to receive and understand housing planning, programs and decision-making processes.

Impediment 5: Inability to maximize the potential for zoning, building and safety codes to positively impact housing supply and programs due to outdated U.S. Census data and General Plan.

Action: Obtain year 2010 census data as soon as available. Complete current General Plan update and prepare new Housing Element. Review and improve City codes and ordinances. Improve and step up enforcement and permitting processes.

- **General Plan:** The City Council adopted a new General Plan on December 18, 2014.

- **Housing Element:** The City of Fresno adopted a Housing Element consistency chapter with the General Plan. A new Housing Element is under way and will be completed by December, 2015.

- **Reasonable Accommodations:** The City adopted a reasonable accommodation ordinance.
- **Americans with Disability Act (ADA) Advisory Committee:** The DAC is a seven-member body made up of community leaders appointed by the Mayor and approved by the City Council; five of the seven members must be persons with disabilities. The current Commission represents many years of professional work and personal experience with a range of disabilities. The City ADA Advisory Committee meets ten times a year with City staff to identify and review issues that adversely affect persons with disabilities. Some of those issues were pedestrian accessibility to sidewalks, crosswalks and intersections and street lighting.

Impediment 6: Difficult for local, state and federal programs to eliminate housing discrimination.

Action: Document, investigate and monitor registered complaints of housing discrimination.

- **Increase community awareness and knowledge of fair housing rights and responsibilities. Implement program for recognizing, monitoring and deterring discrimination even in its subtlest forms.** During the Consolidated Planning process, the community outreach meetings included a workshop on fair housing rights and how to access assistance for fair housing violations. Over 100 participants of the workshops received information in English and Spanish.
- **Fair Housing Council of Central California (FHCCC):** The City provides CDBG funding FHCCC to provide fair housing education to the general public, local and regional training and mediation services between tenants and landlords.
- **Housing Information:** The City posts housing, training and workshop information on the Housing and Community Development Division website and in publications of general circulation.

Impediment 7: Lack of sufficient housing and services for those who are homeless or threatened with homelessness.

Action: Improve services and increase housing opportunities for those who are

homeless and those threatened with homelessness including minorities, persons with disabilities and large family households.

- **Emergency Solutions Grant:** The City is committed to meeting the needs of homeless individuals and those threatened with homelessness. The City continues to meet this goal through the use of the ESG Program. Subrecipient agencies are required to follow fair housing laws and best practices to receive funding.
- **Collaboration:** City staff continues to play an active role in the Continuum of Care Collaborative meetings to ensure that needs of the homeless are met.
- **Monitoring:** The City regularly monitors ESG recipients to ensure that funding is used properly and in accordance with federal program regulations. During the program year, staff has utilized its monitoring handbook which provides for uniform review and monitoring procedures of funding recipients.
- **Homeless Task Force:** The City has created a cross-departmental task force to assist with homeless persons and issues related to homelessness. The task force includes members of the Fresno Police Department, Sanitation Department, Code Enforcement and the Mayor and City Manager Offices.
- **Multi-agency Access Program (MAP) Point at the Poverello House (Pov):** City staff plays an active role in this integrated intake process connecting individuals facing housing, and other challenges was launched in February, 2015. The MAP Point at the Pov provides the right service the first time with the assistance of navigators who connect those in need with the appropriate agency.

Impediment 8: Inadequate financial resources for implementation of housing plans and programs.

Action: The City will (a) seek additional funding with the community, nonprofit and private sector groups, other cities and counties, regional partners, legislative advocates and state and federal agencies, (b) match, leverage and invest funding to maximize purchasing power, (c) continue to streamline development processes to avoid duplications of efforts, and (d) take actions to stimulate economic development.

- **Leveraging:** Grant funds administered by the City are used to maximize their effectiveness through leveraging of funds and matching its funds.

- **Other Funding Sources:** City staff continued its research to identify other sources of funds to assist in meeting the needs of the community. During the reporting period, the City applied for and received a \$1,311,400 State of California Housing Related Parks Program grant to fund capital park improvement at Frank H. Ball Park and Mosqueda Park. Additionally, the City used approximately \$518,650 in State CalHome Program funds to assist 14 homebuyers with mortgage assistance.
- **Matching Funds:** During the year, the City HOME program generated \$4,678 in matching funds. The funds were derived from program income from the Rental Rehabilitation Program, loan payoffs, the present value of interest subsidy for loans made at rates below market, present value of interest subsidy created by seller and broker buy-down of interest rates for loans, fees waived by the Fresno County Recorder, and sweat equity.

Fair Housing Program

The City of Fresno adheres to Fair Housing laws and regulations in accordance to HUD requirements. The City classified its CDBG contribution to the Fair Housing Council as an administrative cost. Education and fair housing monitoring components are met through a subcontract for \$25,000 with the Fair Housing Council of Central California (FHCCC).

Fair housing means that all people will have equal access to housing opportunities regardless of race, color, religion, sex, disability, familial status, sexual orientation, source of income, or national origin. The City actively and financially supports the FHCCC to further affirmative fair housing counseling, outreach and education, referral for discrimination complaints, tenant and home buying counseling, and identifying impediments to fair housing.

The FHCCC deals exclusively with fair housing enforcement and related educational activities and provides an immediate and direct influence on activities and decisions of local government, housing providers, financial institutions, insurance companies and low income housing providers involving fair housing issues. Examples of activities taken by the FHCCC include:

- Evaluation of planning and zoning issues and building codes to lessen impacts on seniors and persons with disabilities.
- Analysis of expenditures of federal funds to ensure that requirements to affirmatively further fair housing are met.

- Evaluation of the impact of bank mergers, closures and acquisitions and their impact on those who have traditionally suffered discrimination in obtaining mortgages, financing and refinancing as well as market penetration into minority and integrated neighborhoods.
- Ensuring that people receive equal treatment and access to rental housing.
- Resolution of fair housing disputes and complaints.

Investigation of Housing Discrimination Claims - In Fresno, FHCCC received over 598 housing discrimination complaints during the program year. Of these complaints, 428 cases were located in Fresno.

During this period a Fair Housing Accessibility Training was conducted that provided ADA continuing education credits for attendees. Attendees included city and county governmental representatives from Fresno County, Kern County and Tulare County. Also attending were architects, ADA consultants, LIHTC operators, disability service providers, and Housing Authorities from the central valley and southern California. FHCCC had 98 attendees for this all-day training that was conducted at the Doubletree Hotel in downtown Fresno on January 9, 2015.

On April 29, 2015, FHCCC presented a Fair Housing Conference with attendees representing housing providers, governmental entities (local, state & federal), and social service agencies. Speakers presenting information regarding Fair Housing laws and enforcement included representatives from HUD, DFEH, and private attorney firms. There were 110 persons and speaker/presenters in attendance that included: Paul Smith, Branch Chief for Intake, FHEO/HUD San Francisco; representatives from Kimball, Tirey & St. John—a San Diego law firm that represents landlords in Fair Housing cases; California State Department of Fair Employment & Housing; Architect, Arthur Dyson; Fair Housing Attorney, Christopher Brancart of Brancart & Brancart, Pescadero; California Tenants law Group—Attorneys Chandra Spencer, Agorra Hills, and Attorney, Margaret Elder, Huntington Beach.

In addition, FHCCC conducted systemic home sales testing within the cities of Fresno and Clovis. The testing began in December of 2014 and was completed in February of 2015. The overall discriminatory occurrence determined from differences in information and/or treatment for paired tests based on race was 40% of all test completed while the discriminatory occurrences for paired tests based on national origin were 32% of all tests completed. When merged, these two test factors generated a total of 36% occurrence of discriminatory treatment of protected testers out of all tests completed.

Fair Housing Literature and Translations: Fair housing literature has been developed in English, Cambodian, Hmong, Laotian, Spanish and Vietnamese. In addition, a fair housing manual for housing providers was made available.

Fair Housing Expenditures

| Program/Project | Appropriation | Expenditure | Performance |
|----------------------|---------------|-------------|-------------|
| Fair Housing Program | \$25,000 | \$18,750 | N/A |

C. Affordable Housing

Evaluate progress in meeting its specific affordable housing objectives, including:

a. Annual Action Plan Goal Comparison

| Project/Program/Activity | Description | Source | Budget | Goals | Actual (HH) |
|--|--|--------|-------------|-------|-------------|
| Acquisition Programs | | | | | |
| CalHome Homebuyer | First-time homebuyer assistance | State | \$1,740,000 | 34 | 14 |
| Housing and Rehabilitation Programs | | | | | |
| Senior Paint | Exterior paint and repair for seniors | CDBG | \$55,700 | 13 | 11 |
| Low Income Assistance Grant | Health and safety repairs | CDBG | \$39,600 | 3 | 2 |
| Community Revitalization | Code enforcement, referrals, community organizing | CDBG | \$1,024,600 | n/a | 184 |
| Anti-Graffiti Program | Remove Graffiti from commercial and residential surfaces | CDBG | \$749,600 | n/a | n/a |

- b. Report the number of households served meeting the Section 215 requirements of affordable housing (essentially meeting the definitions in 24 CFR 92.252 and 92.254 for renters and owners, respectively). *Table can be found in Section II, General CAPER Narratives.*

- c. Description of efforts to address worst case needs (defined as low-income renters with severe cost burden, in substandard housing, or involuntarily displaced). *Table can be found in Section II, General CAPER Narratives.*
- d. Description of efforts to address the accessibility needs of persons with disabilities. *Table can be found in Section II, General CAPER Narratives.*

D. Homeless and Other Special Needs

Evaluate progress in meeting specific objectives for reducing and ending homelessness through:

- a. Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs;
 - During the program year, the City assisted in the Fresno Madera Continuum of Care (FMCoC) Point-in-Time Count. The survey maps the location of unsheltered homeless individuals by age, gender, and duration living on the street or in uninhabitable conditions.
 - In June 2015, the FMCoC announced the latest report found that total homelessness in the Fresno-Madera County area had a 34 percent decrease from January 2014 to January 2015. In the city of Fresno, homelessness overall has dropped an astounding 40% since the previous year.
 - The City has partnered with local homeless care providers and the Fresno-Madera Continuum of Care (FMCoC) to adopt and implement a ten-year plan to end chronic homelessness. The City is a part of the FMCoC and services provided by these agencies are direct services with the goal to end chronic homelessness. The City funds agencies through the ESG Program that provides services and activities such as: Depending on funding availability, continue to provide assistance to public agencies and nonprofit organizations providing neighborhood housing services, supportive services to the homeless, older adults with physical or mental impairment, the mentally ill, victims of domestic violence, and households with abused children, among others. Coordinate with public agencies providing job training, life skills training, lead poisoning prevention and remediation and other education programs that support the City's Consolidated Plan strategies.
 - As part of the 25 Cities Initiative, local agencies have assembled weekly outreach efforts in coordination with the City's Homeless Task Force, other agencies, and reports concerning individuals in need. This outreach team travels throughout the city and assesses individuals in the streets, attempting to connect them to appropriate services. The City and County of Fresno's

Ten Year Plan to End Chronic Homelessness is a product of the Planning Council with the oversight of the Leadership Council and was adopted in 2008. The Ten Year Plan process is endorsed by the U.S. Department of Housing and Urban Development, the Interagency Council of Homelessness, and the National Alliance to End Homelessness as a comprehensive, community based approach to addressing and ultimately ending chronic homelessness within the participating jurisdiction.

b. Addressing emergency shelter and transitional housing needs of homeless persons;

- During the development of the City of Fresno 2015-2019 Consolidated Plan, the City assessed the needs of the homeless population and determined that there was a need for an increase in permanent supportive housing through the housing first model and rapid rehousing of the chronically homeless population. Additionally, the City of Fresno is engaged with several agencies and policy level efforts to prevent and end chronic homelessness as follows:
 - U.S. Interagency Council on Homelessness: Coordinates the federal response to homelessness and to create a national partnership at every level of government and with the private sector to reduce and end homelessness in the nation while maximizing the effectiveness of the Federal Government in contributing to the end of homelessness;
 - Opening Doors: A federal plan to prevent and end homelessness, launched in 2010;
 - Dedicating Opportunities to End Homelessness: Fresno is one of ten cities throughout the country participating in the leadership of this targeted, place-based initiative to focus community efforts and resources, launched 2013;
 - California Policy Academy to Reduce Chronic Homelessness: A collaborative effort to coordinate state resources with local communities and expand use of resources, increase access to housing, and increase state leadership and interagency coordination;
 - 25 City Initiative: Led by the Department of Veterans Affairs, Fresno was invited in February, 2014 to be one of 25 communities to participate in an effort to integrate, create and utilize systems to end Veteran and chronic homelessness by 2015;
 - Mayor's Challenge: The U.S. Interagency Council on Homelessness has focused resources and a peer to peer challenge among Mayors to end veteran and chronic homelessness. Ten nationally proven

strategies are accompanied by additional resources and technical assistance;

- Zero 2016: Fresno was selected in November, 2014 to participate in this national campaign to end veteran and chronic homelessness by 2016; and
- Community Conversations: A diverse group of leaders throughout Fresno County focused on systems change regarding mental health and homelessness.

c. Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again.

- During the program year, the City entered into an Emergency Solutions Grant (ESG) Agreement with two sub recipients for program year 2012 funds and continued to expend the balance of the 2011 program funds. Approximately 480 individuals were provided assistance with the ESG Program during the program year.

The City directs program and project funding to specific target groups in need of assistance. These groups are traditionally underserved, vulnerable and/or threatened with homelessness. These target groups are large families, persons with disabilities, worst case needs, the elderly, the frail elderly, persons with HIV/AIDS, and persons with substance abuse problems.

- Large Families – The City continues to encourage the development of affordable housing for large families (those with five or more related persons), through the homebuyer assistance programs and the rehabilitation programs. Development projects are given special consideration when including units to house this underserved population.
- Persons with HIV/AIDS, alcohol and other substance abuse problems – The City's Emergency Solutions Grant Program provide direct services to persons homeless persons. Additionally, as an entitlement jurisdiction for Housing Opportunities for Persons with AIDS, the City, through the State of California and Fresno County Department of

Public Health provides housing and other essential services to the HIV/AIDS community.

- The City hosted a “call-takers” workshop in June, 2015 where all homeless service agencies presented on their coordinated services, and educated the participants about the integrated intake center launched in February, 2015 (MAP Point at the Pov). The participants included individuals from elected officials offices, call center staff, the United Way of Fresno County Call Center and others.
- d. Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families who are likely to be discharged from publicly funded institution and systems of care or those receiving assistance from public or private agencies that address housing, health, social service, employment, education or youth needs.
- During the program year, the City implemented a HOME-funded Tenant Based Rental Assistance Program (TBRA) to provide rental assistance to extremely low- to moderate-income households to prevent them from becoming homeless. The program was implemented in program year 2014. Approximately five individuals were provided assistance with the TBRA Program during that time.
 - Establish an employability, education and benefits assessment at intake into housing or services. Utilize an employment re-entry and outreach program that serves both the homeless population and those leaving correctional facilities to increase opportunities for employment and stability. Coordinate no cost and low cost education and vocational training opportunities with established adult education programs. Construction and renovation projects should be used as training grounds and employment opportunities for the homeless.

E. Other Actions

Describe other actions taken as described in its consolidated plan and annual action plans, including actions to:

- a. Address obstacles to meeting underserved needs. *The Mayor and City Council convened a multi-disciplinary Code Enforcement Task Force to address challenges with blight in Fresno which impacts safety and livability of low-income neighborhoods.*

- b. Foster and maintain affordable housing. *The City has supported a number of affordable housing rental projects including those listed in Section I Leveraging of Non-Federal Resources.*
- c. Eliminate barriers to affordable housing. *The City provides affordable housing density bonuses to developments which include affordable housing as a part of a new construction or rehabilitation project. This allows developers to add more units making the rents more affordable.*
- d. Overcome gaps in institutional structure and enhance coordination. *The City actively participates in the Fresno Madera Continuum of Care, the Workforce Investment Board (WIB), among others whose mission is to address the needs of the low-income population and neighborhoods.*
- e. Improve public housing and resident initiatives. *The Fresno Housing Authority has initiated a resident council and seeks resident input on new development as well as redevelopment initiatives, property programming, and resident support. The Building Neighborhood Capacity Program is focused on increasing resident engagement and capacity.*
- f. Evaluate and reduce lead-based paint hazards. *Remediation of lead paint in 42 homes with children under the age of 6 and lead paint education and outreach to 1194 homes with children under the age of 6.*
- g. Ensure compliance with program and comprehensive planning requirements. *The Administration has created a tracking tool for all housing and community development programs which identifies allocation, budget, and expenditures and tracks the programs monthly with quarterly reports to the Administration and City Council.*
- h. Reduce the number of persons living below the poverty level. *Through a number of programs including Fresno First Steps Home and the Workforce Investment Board, the City actively participates in programs and initiatives which provide housing, training and educational opportunities for those individuals and families living at or below poverty.*

F. Leveraging Resources

- a. Identify progress in obtaining other public and private resources that address needs identified in the plan. *Leveraging is discussed in Section I Summary of Resources and Distribution of Funds.*
- b. How Federal resources from HUD leveraged other public and private resources. *Leveraging is discussed in Section I Summary of Resources and Distribution of Funds.*

c. How matching requirements were satisfied.

HOME – The City of Fresno is not required to match HOME funds due to a high poverty level.

ESG - Fresno First Steps Home, a local non-profit, awarded \$100,000 to be used by Turning Point for matching funds as part of their ESG contract with the City. This assisted subrecipients of ESG to reach their matching requirements; additionally, subrecipients use other match sources from local and state resources. The City matches its administrative and HMIS requirements with CDBG and General Fund.

G. Citizen Comment

Public Comments will be inserted after the Public Review Period.

H. Self-Evaluation

Over the past year, the City has taken a very close look at the activities and outcomes of the Housing Division. The efforts have resulted in a more transparent process with both the public and the elected officials. . The Mayor's office has developed a 'dashboard' to track use of all funds, contracts, timelines, and outcomes. This 'dashboard' will be used to evaluate progress on a monthly basis and will be provided to the City Council and the public quarterly.

Additionally, the City has committed to evaluate the language barriers that exist in the community and to develop an outreach strategy for English-limited speakers beyond English and Spanish.

One of the greatest barriers to implementation was a lack of staffing resources including personnel and training. The City is committed to hiring appropriate staff resources and training existing and new staff to comply with federal requirements and timelines. This has already started with the hiring of two new project managers and a division manager to oversee day-to-day operations of the federal housing programs. The City continues to take advantage of training opportunities and technical assistance.

There has been significant increase in outcomes since implementing the dashboard in June 2015 including progress in homeowner rehabilitation programs. The dashboard identified that the programs were stagnant; after further review it was determined that

since the programs were structured as loans, otherwise eligible applicants were not qualifying due to debt to income ratios and loan to value ratios. By converting the program to a grant, the number of eligible applicants has increased nearly ten-fold. Additionally, the City held a contractors workshop in August 2015 to begin the qualification of contractors available to perform rehabilitation program work.

I. Monitoring

- a. Describe how and the frequency with which you monitored your activities.

During the program year, the City performed annual on-site monitoring of 18 multi-family housing projects. The annual monitoring included a review of tenant files for income verification, tenant identification, recertification, rent limits, and tenant occupancy agreements. The monitoring also included an inspection of the tenant units for health and safety standards. Also inspected were the common areas such as the building exteriors, walkways, play areas, laundry rooms, community rooms, parking stalls, and trash enclosures. After minor corrections and/or re-inspections, the 18 apartment complexes were found to be in compliance with HOME Program requirements and received varying degrees of rating between above average, average, satisfactory and below average. Lastly, audited financial statements and budget reports were reviewed to determine the property's financial wherewithal and for tracking of residual receipts to repay the loan of City HOME Program funds.

Of the 18 complexes monitored, three were considered high risk, four were considered to have a medium risk, and the balance of 11 were considered to be low risk.

In addition 429 monitoring inspections of single family rehabilitation projects were conducted at 43 property sites while construction was in progress. Project sites were monitored for compliance of work scope, lead abatement and safety regulations. Annual monitoring also consisted of the completion of 513 Annual Occupancy Certifications.

- b. What is the status of your grant programs?

HOME - New Development/Major Rehabilitation Program is operating efficiently and timely. Two development projects are in the final stages of completion. There are no development projects flagged in IDIS. One Habitat CHDO project will be set up in IDIS before September 30, 2015. Draws for project delivery costs are being made periodically.

CDBG - Senior Paint and Low Income Assistance Program completions are expected to increase from the current year for both programs. There is currently a waiting list for

the paint program and projects for Low Income Assistance are referred by Code. Draws for current year expenditures are pending.

HOME - Targeted Area Rehabilitation Program was changed from a rehabilitation loan program to a grant-based program to help encourage and increase participation. Though there has been an increase in participation, there continue to be delays in the rehabilitation phase of the program. Staff is working with subrecipient to complete projects.

CDBG - Targeted Area Distressed Program – staff is working closely with subrecipient to complete projects in rehabilitation phase. Program is currently flagged in IDIS.

ESG – All prior year funds have been fully committed and are either complete or underway. All allocations through program year 2014 will be expended by June 30, 2016.

Program Narratives

In addition to the general narrative, a grantee must provide narratives that address the following requirements of each of the four consolidated plan programs for which it received funding.

III. CDBG Program

Assessment of Relationship of CDBG funds to Goals and Objectives

- a. Assess the use of CDBG funds in relation to the priorities, needs, goals, and specific objectives in the consolidated plan, particularly the highest priority activities.

The use of CDBG during the program year was directed primarily to the high priority goals of Housing Rehabilitation, General Plan Implementation, Public Facilities Improvements, Crime Awareness, External Support and Coordination of Services, and Effective Program Monitoring

- b. Evaluate progress toward meeting the goals of providing affordable housing using CDBG funds, including the number and types of households served.

Income Level and Demographics of Program Beneficiaries can be found in Section II General Program Narratives.

- c. Indicate the extent to which CDBG funds were used for activities that benefited extremely low-income, low-income, and moderate-income persons.

Income Level of Program Beneficiaries can be found in Section II General Program Narratives.

Changes in Program Objectives

Program objectives did not change during this reporting period. However, during the 2015-19 ConPlan public outreach, the City did receive additional input on future objectives which included a balance approach to affordable housing for both affordable rental opportunities and affordable homeownership grants.

Section 108 Loan Guarantee

Section 108 Loan was completed prior to this reporting period. No new guarantees were made in the period July 1, 2014 through June 30, 2015.

IV. HOME Program

Assessment of Relationship of HOME funds to Goals and Objectives

- a. Assess the use of HOME funds in relation to the priorities, needs, goals, and specific objectives in the consolidated plan, particularly the highest priority activities.

HOME funds were primarily used for rental housing activities during this reporting period. This included Tenant Based Rental Assistance (TBRA), rehabilitation of affordable rental projects and construction of new affordable rental projects. Per the ConPlan this was a high priority activity.

Additionally, a new rehabilitation of single family owner-occupied properties was added in PY 2013 to stabilize neighborhoods and assist low income homeowners. This program has been slow to start but now has eleven (11) projects set for construction and an additional twenty-three (23) households completing eligibility review. All target-area program funds will be expended by the end of June, 2016.

- b. Evaluate progress toward meeting the goals of providing affordable housing using HOME funds, including the number and types of households served.

Demographic Profile of Rehabilitation Program Beneficiaries can be found in Section II General Program Narratives.

- c. Indicate the extent to which HOME funds were used for activities that benefited extremely low-income, low-income, and moderate-income persons.

Income Level of Program Beneficiaries can be found in Section II General Program Narratives.

HOME Match Report

The City of Fresno is not required to match HOME funding due to its high level of poverty. However, the City does, per regulation track all HOME match.

HOME MBE and WBE Report

The City encourages minority-owned and women-owned businesses to participate and respond to notices for funding availability, Request for Proposals, Request for Qualifications. On June 4, 2015, the City Council adopted a Section 3 Plan that will assist with this effort.

Assessments

a. Detail results of on-site inspections of rental housing.

During the program year, the City performed annual on-site monitoring of 18 multi-family housing projects. The annual monitoring included a review of tenant files for income verification, tenant identification, recertification, rent limits, and tenant occupancy agreements. The monitoring also included an inspection of the tenant units for health and safety standards. Also inspected were the common areas such as the building exteriors, walkways, play areas, laundry rooms, community rooms, parking stalls, and trash enclosures. After minor corrections and/or re-inspections, the 18 apartment complexes were found to be in compliance with HOME Program requirements and received varying degrees of rating between above average, average, satisfactory and below average. Lastly, audited financial statements and budget reports were reviewed to determine the property's financial wherewithal and for tracking of residual receipts to repay the loan of City HOME Program funds.

Of the 18 complexes monitored, three were considered high risk, four were considered to have a medium risk, and the balance of 11 were considered to be low risk.

b. Describe the HOME jurisdiction's affirmative marketing actions.

The City's HOME Program Agreement requires the property to have a HUD-certified affirmative fair housing marketing plan for used by the property. Developers are required to submit its AFHM Plan to the City for review and approval, 90 days prior to completion of a project. The developer may use the City's Affirmative Fair Housing Marketing Plan, until such time that HUD has certified an AFHM Plan for the property.

c. Describe outreach to minority- and women-owned businesses.

The City encourages minority-owned and women-owned businesses to participate and respond to notices for funding availability, Request for Proposals,

Request for Qualifications. On June 4, 2015, the City Council adopted a Section 3 Plan that will assist with this effort.

V. HOPWA Program

The State of California, Department of Health, provided these services and administration on behalf of the City of Fresno. The State program information can be found at: <https://www.cdph.ca.gov/programs/aids/Pages/TOAHOPWAsp.aspx>

VI. Emergency Shelter/Solutions Grant Program

Assessment of Relationship of ESG Funds to Goals and Objectives

- a. Identify actions to address emergency shelter and transitional housing needs of homeless individuals and families (including significant subpopulations such as those living on the streets).
 - During the development of the City of Fresno 2015-2019 Consolidated Plan, the City assessed the needs of the homeless population and determined that there was a need for an increase in permanent supportive housing through the housing first model and rapid rehousing of the chronically homeless population, including veterans. Additionally, the City of Fresno is engaged with several agencies and policy level efforts to prevent and end chronic homelessness as follows:
 - U.S. Interagency Council on Homelessness: Coordinates the federal response to homelessness and to create a national partnership at every level of government and with the private sector to reduce and end homelessness in the nation while maximizing the effectiveness of the Federal Government in contributing to the end of homelessness;
 - Opening Doors: A federal plan to prevent and end homelessness, launched in 2010;
 - Dedicating Opportunities to End Homelessness: Fresno is one of ten cities throughout the country participating in the leadership of this targeted, place-based initiative to focus community efforts and resources, launched 2013;
 - California Policy Academy to Reduce Chronic Homelessness: A collaborative effort to coordinate state resources with local communities

- and expand use of resources, increase access to housing, and increase state leadership and interagency coordination;
- 25 City Initiative: Led by the Department of Veterans Affairs, Fresno was invited in February, 2014 to be one of 25 communities to participate in an effort to integrate, create and utilize systems to end Veteran and chronic homelessness by 2015;
 - Mayor's Challenge: The U.S. Interagency Council on Homelessness has focused resources and a peer to peer challenge among Mayors to end veteran and chronic homelessness. Ten nationally proven strategies are accompanied by additional resources and technical assistance;
 - Zero 2016: Fresno was selected in November, 2014 to participate in this national campaign to end veteran and chronic homelessness by 2016. Zero: 2016 is spearheaded by Community Solutions and is coordinated with other initiatives; and
 - Community Conversations: A diverse group of leaders throughout Fresno County focused on systems change regarding mental health and homelessness.
- b. Evaluate progress made in using ESG funds to address homeless and homeless prevention needs, goals, and specific objectives established in the consolidated plan.
- During the program year, the City entered into an Emergency Solutions Grant (ESG) Agreement with two subrecipients for program year 2012 funds and continued to expend the balance of the 2011 program funds. Approximately 480 individuals were provided assistance with the ESG Program during the program year.
- c. Detail how ESG projects are related to implementation of comprehensive homeless planning strategy, including the number and types of individuals and persons in households served with ESG funds.
- Per Fresno Economic Opportunity Commission (EOC) data analysis between December 2014 – August 2015, served a total of 28 household with 15 in rapid re-housing, and 13 in homeless shelters.

Matching Resources

Provide specific sources and amounts of new funding used to meet match as required by 42 USC 11375(a)(1), including cash resources, grants, and staff salaries, as well as

in-kind contributions such as the value of a building or lease, donated materials, or volunteer time.

- The Emergency Solutions Grant (ESG) provides services to homeless persons and requires a 100% match. The City passes this matching requirement to the service providers receiving the ESG funds. ESG providers meet this requirement through the use of private donations, State grants, and/or volunteer hours.

Homeless Discharge Coordination

The City has no formal homeless discharge coordination policy in place. However, in the upcoming fiscal year, the City, through the FMCoC, will continue to support and coordinate with a number of community organizations and governmental agencies that actively engage in planning and implementing discharge plans and protocols that address the needs of individuals at risk of becoming homeless after receiving services. These individuals include youth aging out of foster care, homeless individuals who are frequent users of health care or mental health services, and individuals leaving county correctional facilities who have special needs and need assistance with transitioning to mainstream society. Members of the CoC work together to coordinate their efforts and build a continuum of care that provides supportive and preventative services to these individuals at high risk of homelessness after release.